- 1 vehicles that we might appropriately use in addition to
- 2 that, which is, as I said, work that we do that we will
- 3 continue to do.
- 4 MR. TALBOT: And just to, I guess, point out the
- 5 obvious that, of course, the underlying problem in many
- 6 markets that although the WTO agreement on basic telecom was
- 7 a good one as far as it went, there are still many countries
- 8 out there that are non-liberalized. And it's certainly our
- 9 hope that in the next round, there will be some focus on
- 10 telecom that will get more countries opening up and we'll
- 11 have more accelerated commitments by those that have opened
- 12 up.
- MS. ARBOGAST: And we, of course, completely agree
- 14 with that. I think that where we have focused our efforts
- is on recognizing that no matter how good that agreement
- 16 was, if implementation is less than vigorous, the agreement
- 17 that's done at the end of the day isn't going to do much but
- 18 open up our market. And so that's why we've been working
- 19 very, very aggressively. And many of the regulators come to
- 20 us and seek our help in trying to figure out how to put in
- 21 competitive safeguards. So I think that we have been
- 22 focused very much on implementation, helping other countries
- 23 implement.
- All right, we're going to move to structural
- ownership. I think Pat a couple of questions. We're coming

- 1 into the middle of a conversation that's been going on that
- 2 I interrupted a bit to get us back on track. But let's go
- 3 back to the issues of whether there are certain ownership
- 4 structures that raise competitive problems.
- 5 MR. DEGRABA: I think a start way of putting it is
- to note that in the domestic markets we have in the U.S.
- 7 probably seven or eight independently owned small business
- 8 networks and a lot of providers who don't own any of the
- 9 networks were able to then buy capacity on these independent
- 10 networks, that can also independently increase capacity.
- If you'll look Trans Pacific, you see a very
- 12 different structure. You see sort of everybody or virtually
- 13 everybody who wants to go across the Pacific all owning one
- 14 network that then expands capacity, sort of as one unit,
- 15 rather than a lot of independent capacity owners that can
- 16 expand capacity unilaterally. So there's two questions.
- 17 The first is, why should undersea cable look so
- 18 much more different than domestic terrestrial cable? And
- 19 the second one is, should we be worried about it?
- MR. MULETA: Can I go?
- MR. DEGRABA: Sure.
- 22 MR. MULETA: I think the ownership issue recently
- 23 has become one of financing, not of -- I mean, it's really
- 24 driven by financing and where the demand of new services,
- 25 such as the Internet are taking various players.

- We don't think, for example, what happened in the
- 2 Pacific is, from our understanding of in the marketplace,
- 3 there was a period, a time lag, between the delivery of new
- 4 capacity and where the market was heading. So things became
- 5 very tight and people looked out and forecasted the capacity
- 6 they needed and joined various systems, because there wasn't
- 7 time to wait to design it yourself and build the third or
- 8 fourth or fifth cable system.
- 9 There is a lot of issue that people were trying to
- 10 determine. For example, is it easier to outsource project
- 11 management of a construction of a cable, even if you have
- 12 the capital? Is it cheaper to pull your capital to build a
- 13 system than it is to go on it by yourself? What sort of
- 14 risks are you willing to take? Should you let somebody
- 15 build it and then take resale rights as you describe the
- 16 U.S. to be?
- 17 So I think various players made their decisions.
- 18 And as it happens, given the situation in the marketplace at
- 19 the time the decisions had to be made, the one that seemed
- 20 the best optimization of risk of capital was the one to join
- 21 a consortium type of cable. Because it gave you both the
- 22 benefits and -- the benefits of equity participation, which
- 23 is that it allows you to have some control, some say over
- 24 the capacity of being built and designed. And second of
- 25 all, it provided you a better price, because you could

- 1 negotiate -- well, let me step back a minute. Because you
- 2 were providing capital, you could design the system in a way
- 3 that allows you to have competition on the backhaul side,
- 4 which, in effect, lowers your unit cost for the system.
- 5 So there's a whole bunch of factors that came
- 6 together as to why certain parties made decisions in the
- 7 Pacific. So I think our answer is that the ownership issue
- 8 is really one of capital today, how fast you can assemble
- 9 it, how much risk you're willing to take for your equity,
- 10 for your capital contribution. And I don't think we should
- 11 foreclose consortium types of bills, because it is a
- 12 response of the marketplace to share risk. And I think
- 13 that's what's taking place today.
- MR. DEGRABA: Peter seems to be antsy here.
- MS. MURRAY: This will just take a second. I
- 16 think you need to look at the fact that in Asia, there
- 17 really aren't that many markets that are open. You have
- 18 Japan, Australia, but when you look at the Atlantic Russian
- 19 region, you've got basically all of Europe is open, compared
- 20 to Asia. And so you've got a lot more cables, you've got a
- 21 dozen or more cables on that route, current and proposed.
- 22 And Asia, we hope will look more like that, the
- 23 Asia Pacific region, we hope will look more like that in the
- 24 future, but there's a high amount of risk in the Pacific
- Ocean region right now, because, you know there are very few

- 1 markets that are open. And to require carriers to put out
- 2 \$1.2 billion for one route, it seems to be a little
- 3 excessive.
- I don't know that we would personally be willing
- 5 to take that risk. We're not primarily in the business of
- 6 building cables, unlike Global Crossing.
- 7 MR. DEGRABA: Let me suggest one thing before I
- 8 move on to Peter, and that is, there are various kinds of
- 9 risks back when I was in business school we learned. One of
- 10 them is the market demand might not show up to meet the
- 11 capacity you decide to build. With the forecasts of the
- 12 demand that's growing, that's probably not a huge risk in
- 13 this market. Of course, it's not my money out there, so
- 14 maybe I'm wrong.
- The second thing, you just don't know what your
- 16 competitors are going to do, but if they decide to extend
- 17 their capacity, well, you're not spending yours, that might
- 18 be a problem. The first kind of risk we're sort of happy to
- 19 see protected against. The second kind of risk, if you tell
- 20 me that I joined the cable in order to sort of guard against
- 21 the second kind of risk, for public policy reasons, we may
- 22 not sort of be all that happy with that kind of answer.
- You know, \$1.2 billion sounds like a lot and maybe
- 24 it is and maybe it's not. I'd be sort of more interested in
- over the course of time, to sort of look more deeply into

- 1 what other kinds of risks that are being assuaged by having
- 2 every single carrier be a part owner on the same facility.
- MR. MULETA: I think the problem I'm having is not
- 4 every carrier, at least in the Pacific, on the inquiry in
- 5 the Pacific, not every carrier decided to join the
- 6 consortium. What happened was that one carrier, one
- 7 potential player, decided to build their own. Which is
- 8 great, that's what we want competition to do, take the risk.
- 9 The risk is that everybody else might want to also build
- 10 their own system, and they might build it by participating
- in a consortium kind of cable. That is the risk that, you
- 12 know, that's the risk people were taking when they decided
- 13 to build the system.
- And what we don't want to happen is for the
- 15 Commission to step in and say, well, it's wrong for you to
- 16 share risk where you find it appropriate. Again, there's no
- 17 collusion, the parties are not trying to carve up the
- 18 market, all those kind of fears are addressed and are taking
- 19 place. I think it's great to have somebody take all the
- 20 risk and for another players to take parts of the risk,
- 21 okay, where their capital allows them to take the risk.
- 22 So I think what we want is both kind of systems to
- 23 take place, okay, so long as it doesn't foreclose from
- 24 either system taking from ours. So I think from our point
- of view, the second risk we say that there is a, you know,

- 1 your competitors might increase your capacity and you'd be
- 2 left. That's a real risk in our business, because that
- 3 means you're dead. If you don't have capacity on business,
- 4 you're dead. So that is something, a significant risk, that
- 5 we try and offset.
- I think you're asking the question in a different
- 7 manner, but from our point of view, that's a real risk of
- 8 being locked out of a marketplace because there's no
- 9 available capacity. Okay, because the demand is always
- 10 there, we just can't get the capacity.
- MS. MURRAY: I think, Pat, you should be a lot
- 12 more concerned if there are resale restrictions, but in the
- 13 particular consortium cable on Japan U.S., there were no
- 14 resale restrictions. You have 45 carriers that are free to
- 15 resale capacity and compete against each other that way.
- 16 And I'm not sure that the competitive cable market has, I
- 17 think they may have resale restrictions.
- So, you know, I think that's quite pro-
- 19 competitive.
- MR. DEGRABA: Peter?
- MR. COWHEY: Well, I think, Pat, you've made the
- 22 right point, which is there's exploding demand and there is
- 23 no difficulty in financing a \$1.2 billion venture nowadays.
- You take out a non-recourse loan to do this and it is a
- 25 risk for a company, but it is a perfectly viable financial

- 1 project.
- 2 So, clearly, these consortia are not existing
- 3 because there is no way to finance cables except with a
- 4 consortium. It is true that companies and carriers will
- 5 vary in their preferences about different types of financial
- 6 risks for different purposes, and that's why a competitive
- 7 marketplace offering lots of alternatives is what you want,
- 8 so that people can take different alternatives.
- 9 Now the right question, I think, to ask is, does
- 10 an FCC effort to try to further enhance competition in
- 11 infrastructure in the international cable transport market
- 12 require an end to all consortium arrangements? In our view,
- 13 it does not. What it does require, just as in many forms of
- 14 competition rules, is a limit on certain types of
- 15 combinations in the marketplace, not an end to all
- 16 consortium relationships. So that there should be maximum
- 17 flexibility while having selective intervention to limit
- 18 particularly overly excessive combinations of market power.
- 19 MR. VALLS: I think I'd like to add a little bit
- 20 of private sector reality from a smaller company. \$1.2
- 21 billion is a lot of money and it's very difficult to get
- 22 that kind of money in any marketplace to finance a cable
- 23 system.
- I also would like to add that, in our particular
- 25 case, we participate in cable consortiums and we also

- 1 purchase from private providers of cable. And we really
- 2 like to have the choice to be able to do both cases, so that
- 3 we would inspire the Commission to do anything necessary to
- 4 keep our choices open.
- 5 MS. ARBOGAST: Can I follow up with just a
- 6 question which is, assuming, you know, that we agree that it
- 7 is desirable to allow folks to have the choice of how
- 8 they're going to do their ownership structure, whether
- 9 they're going to spread the risk, is there anything we
- 10 should do to guard against the possibility, or is it even a
- 11 real possibility that the folks, say you've got A, B and C
- 12 carriers that are on the consortia carrier, on the foreign
- 13 end, you've got someone who's either a monopolist or a
- 14 dominant carrier. Should we worry about the fact that the
- 15 other carriers that are not on that consortia might be
- 16 discriminated against by the folks who have the ability to
- 17 discriminate in the foreign market? Should we be worried?
- 18 If we should be worried, is there anything we can do?
- 19 MR. MULETA: Can you say the hypothetical? I was
- 20 just trying to understand the hypothetical. Could you
- 21 restate it?
- 22 MS. ARBOGAST: Well, you might just have said the
- 23 hypothetical. You have five companies that are U.S.
- 24 companies that have decided to become members of a
- 25 consortia, and you've got five others that did not, for

- 1 whatever reason.
- On the far end of the consortia, you've got folks,
- 3 you have companies that if they're not monopolists, they
- 4 have very important market power and the ability to
- 5 discriminate. Should we be worried that they may
- 6 discriminate against companies that are not part of their
- 7 partners on the cable?
- 8 MR. MULETA: Oh, some sort of collusive behavior
- 9 between the people that are in the consortium about how they
- 10 allow access to the facilities on the other end, on the
- 11 foreign end?
- MS. ARBOGAST: That discrimination in terms of the
- 13 ability to interconnect, once you get to the foreign end,
- 14 either of those others.
- MR. MULETA: From PSINet's point of view, that is
- 16 a real risk of all of this, is power that's exerted on the
- 17 foreign end. Cause, you know, if you guys can't influence
- 18 that, you know, that is a real risk. But I don't think it's
- 19 necessarily a behavior of the U.S. carriers that are part of
- 20 the consortium. It's not an obvious conclusion for me to
- 21 say that the U.S. carriers are sort of, you know, pushing
- 22 for this sort of behavior to take place.
- 23 And part of your investigation ought to be, you
- 24 know, what does the arrangement allow for, does it allow for
- 25 resale rights? Does it allow for competitive access to

- 1 backhaul facilities, all those kind of things? Because what
- 2 the consortium members might actually be doing is opening up
- 3 the market for those who, for one reason or another, could
- 4 not participate because they didn't have the capital, for
- 5 example, to participate in this \$1.2 billion or \$1.5 billion
- 6 bill.
- 7 So it's not an obvious conclusion that there's bad
- 8 behavior on the U.S. carrier's point of view.
- 9 MR. VALLS: I think I would also like to add, in
- 10 our particular case, where we are a carrier's carrier, we're
- 11 typically negotiating agreements with operating companies at
- 12 foreign ends, a lot of times it's easier for us to be able
- 13 to negotiate an agreement if we already participate in a
- 14 consortium. For example, we participate in the FLI
- 15 consortium today, so it's sometimes easier for us to go into
- 16 a country and say we're participants in a consortium and so
- 17 that we can work with you easily, because the facility is
- 18 already alive in your country.
- And we know that in those cases, for example, into
- 20 Egypt and into India, it's unlikely that we're going to
- 21 overcome the monopoly power of the foreign partner for a
- 22 long time to come. So participating in a consortium does
- 23 give us, it gets us a certain perimeter when we walk into a
- 24 country, to be able to negotiate an agreement with that
- 25 foreign country.

- I also like the fact that when we are
- 2 participating in a consortium, as you mentioned before, we
- 3 are basically buying credit that I could spend to develop a
- 4 circuit into Egypt or develop a circuit into India or
- 5 develop a circuit into Thailand, which allows me to
- 6 negotiate with three entities with the possibility of
- 7 reaching an agreement with one entity, and then using my
- 8 credits to go into that country where I have had a
- 9 successful negotiation. Because any of you who have tried
- 10 to negotiate with foreign entities know that it's a very
- 11 tricky situation.
- 12 So that I do believe in that sense, the consortium
- 13 cables provide us with, it provides us with a flexible
- 14 mechanism to be able to enter into several markets when
- 15 you're dealing from a carrier's carrier point of view.
- MS. ARBOGAST: Thank you.
- 17 MR. TALBOT: Jim Talbot with AT&T. I'd just like
- 18 to go back to Pat's earlier question for a moment. As Ken
- 19 mentioned earlier, U.S. carriers need low cost capacity.
- 20 We're competing in a highly competitive upstream market, and
- 21 what we need from our consortium cables is the lowest cost
- 22 capacity we can get.
- 23 And the consortium cables provide this. And the
- 24 reason they do so is that unlike private cables, consortium
- 25 cables are not profit making. They allow all carriers to

- 1 take equity positions without the huge risk exposure that
- 2 you have if you build your own cable. The risks are greater
- 3 on undersea facilities. The Commission has recognized this
- 4 in its endorsement of consortium cables for some 35 years.
- 5 Unlike terrestrial cables, you can't build and use
- 6 consortium undersea cables on an incremental basis. You
- 7 can't turn them on until you've fully built. Once they're
- 8 built, there's very limited things you can do to reflect
- 9 latest technological developments. There was a huge
- 10 technology risk. All capacity can become outdated very,
- 11 very quickly. Per SDM costs as a result of changing
- 12 technology have come down from well over \$50 million back in
- the late 80s to \$10 million to just a few years ago with TAT
- 14 12, 13. When TAT 14 is turned up for service in 2001, the
- per SDM are going to be something like \$400,000. You've got
- 16 to plan your investments extremely carefully, to make sure
- 17 that you can take advantage of the lowest cost capacity to
- 18 provide the services, the low-cost services that your
- 19 customers require.
- 20 Global Crossing is well aware of this. They told
- 21 the FCC in '98 that, in fact, there were very substantial
- 22 barriers to entry on building undersea. And it's those kind
- 23 of realities that have formed the Commission policies for
- 24 many years.
- MR. DEGRABA: I would throw out one last question,

- 1 I guess, at least for this part, to kind of push the
- 2 analysis one step forward and don't expect an answer today,
- 3 but perhaps in the future, which is, there are compelling
- 4 stories about why consortium cable, in general, are good and
- 5 sort of I understand them. But I guess the piece that's
- 6 missing is, and this is sort of the symbol of my earlier,
- 7 perhaps, economist question. There's nothing that I've
- 8 heard so far -- maybe the answer is out there and I'll get
- 9 it later -- about why there just needs to be one consortium
- 10 cable of 480. All the stories I've heard today are
- 11 consistent with two consortium cables of 240 each.
- 12 So that's at least one piece of the analysis that
- 13 I think is still missing. If you want to make a compelling
- 14 affirmative case for a single cable with a large number, and
- 15 the vast majority of the carriers on it, as opposed to a few
- 16 independently owned consortia.
- 17 MR. MULETA: This is John Muleta. I think what
- 18 we're trying to describe is that this is a very dynamic
- 19 marketplace in which in the Pacific, for example, what
- 20 happened was that there was a very, very narrow window in
- 21 which people had to make a decision. It was either build or
- 22 not build. There was one alternative that was announced,
- and people were coming up and saying, let's build another
- 24 one.
- 25 And what happened was that a lot of players said,

- 1 this is a good way of diversifying our capital. They didn't
- 2 foreclose buying on the private cable. All they said was,
- 3 this would be a good way of getting, of diversifying our
- 4 capital. And if, you know, System A comes in first, we'll
- 5 buy in System A if it's priced right. And if System B comes
- 6 in and if it's priced right, we'll use that. You know, in
- 7 essence, you make that capital commitment.
- 8 So I don't think there's been any discussion that
- 9 it should only be a single cable, a single consortium. It
- 10 can be multiple consortiums. But the question is,
- 11 assembling the consortium takes time. You know, this is a
- 12 lot of negotiations that have to go on. People have to
- 13 negotiate among themselves, among multiple parties. So when
- 14 you have a narrow window, it happens that only one was built
- in that instance, and only one consortium and another cable
- 16 system, which was a private cable. Okay, so what it gave
- 17 was two alternatives into the marketplace. Okay, that's the
- 18 important thing to note in that instance.
- 19 If you look across the Atlantic, there are
- 20 consortium cables. They are not called consortium cables.
- 21 There are, for example, there is at least one that has been
- 22 announced which sounds like a consortium cable, but it's
- 23 under the guise of several partners working for a joint
- 24 venture. Okay, so it's not clear as to whether it's a
- 25 consortium or not. There are other cables that are being

- 1 designed the same way, and then there is a public consortium
- 2 like TAT 14 in which, you know, it's declared itself as a
- 3 consortium.
- 4 So I don't think your statement that we've been
- 5 talking about one or nothing is true. The one thing that
- 6 I'd like to note is, in any instance where you have a
- 7 consortium, the key thing to keep in mind is that there
- 8 should be transparency. Okay, that is one of the things
- 9 that the Commission should strive for, the information is
- 10 public, that people are aware that who the parties are and
- 11 sort of what are the deals that are being struck, just so
- 12 that the Commission can have an indication about what's
- 13 going on in the marketplace.
- MR. DEGRABA: Thank you.
- 15 MS. ARBOGAST: Yeah, one more comment on this
- 16 topic then we've got two other topics that I want to leave
- 17 some time for and we've just about run out of time.
- 18 MR. COWHEY: My points will be appropriately
- 19 brief. The first is, this question of requiring a
- 20 consortium to handle risk is one that I would hope at this
- 21 point should be a dead question, in the sense that we have
- 22 evidence already that the marketplace will finance non-
- 23 consortium arrangements to lay full capacity undersea
- 24 cables, number one.
- Number two, the problem for undersea cables is not

- 1 substantially different from global satellite systems, where
- 2 they have to have the system up before you turn on the
- 3 services in full, but you have the ability to finance those
- 4 systems, as well. Whether they succeed or fail in the
- 5 marketplace is a separate question.
- The third point I want to make is that the notion
- 7 that we need a public utility model here both goes back to
- 8 the false notion that public utilities are the best way to
- 9 build out capacity, competitively and in a technologically
- 10 innovative way. And also speaks, carries forward the myth
- 11 that these consortium were offered at cost. For example, on
- 12 backhaul, they were not offered at cost traditionally. And
- 13 I might note that AT&T was always a landing party on these
- 14 cables. I'm thus able to make the margins that came from
- 15 non-competitively priced backhaul.
- But the real point I want to conclude with is
- 17 that, in fact, much of the discussion here is really about
- 18 two points. One, that the Commission should have a clear
- 19 set of quidelines to the marketplace on an aid priority
- 20 basis about what is likely to be permissible or not. It is
- 21 possible to negotiate a joint venture in a timely, efficient
- 22 way to share costs among parties if they knew what types of
- 23 joint ventures are acceptable.
- 24 And that leads to the final point which is the
- 25 Commission should be focusing on what constitutes an overly

- 1 inclusive joint venture to build a cable and defining that
- 2 clearly for the marketplace so the marketplace knows how to
- 3 deal with that. They can build joint venture, club cables,
- 4 consortium cables, but not overly inclusive ones.
- MS. ARBOGAST: Wait, wait, if we keep on, we'll be
- 6 here all night and ten seconds, ten seconds, then we're
- 7 going to move onto the next thing.
- 8 MR. MULETA: Okay, ten seconds. Beware of inputs
- 9 into the cable construction, so the manufacturers and those
- 10 parties actually exert a great deal of influence into the
- 11 availability of cable systems, so people that have control
- 12 over inputs are people you should be taking a look at, as
- 13 well. Not necessarily asserting jurisdiction, but just
- 14 taking a look at.
- MR. TALBOT: There is significant competition in
- 16 the undersea cable market. There's a huge amount of
- 17 capacity going in, both public and private. In fact, we've
- 18 had the leading builder say to us that 80 percent of new
- 19 capacity is now private. There is no evidence of any
- 20 competitive harm to private cables. The Commission really
- 21 should not proceed without facts and I'd submit we've really
- 22 seen no facts today that provide a basis for launching a
- 23 proceeding to look at policies that have worked well for
- 24 years and continue to work extremely well in giving U.S.
- 25 carriers a choice of different arrangements to meet the

- 1 needs for cheap capacity for their customers.
- 2 And particularly in launching any kind of
- 3 inquiring to rules, the just dependency of them would
- 4 effectively chill consortium cables until the issue was
- 5 resolved, thus helping -- meaning that U.S. carriers could
- 6 lose critical planning windows, unable to pursue the
- 7 consortium option, because they wouldn't know what the rules
- 8 of the game would be going forward.
- 9 MS. ARBOGAST: Thanks. I just want to throw out
- 10 one question that I don't even want comments on right now,
- 11 because I want to move to the other topic. But one of the
- 12 things that had been triggered on something that you had
- 13 mentioned, Kerry, about that the resale, one of the things
- 14 that we should look at are whether there are restrictions on
- 15 the ability to resell at capacity.
- The question I just have for folks, that you can
- 17 get back to us later, is one of the things that we should
- 18 also be looking at whether there are serious restrictions on
- 19 a resale until the pool capacity is sold? And I'd just like
- 20 people's thoughts on that, but not now.
- We have two more topics to cover and I think we're
- 22 going to need to give each about five minutes. The next one
- 23 is, on a going forward basis, again, not looking at any past
- 24 or pending proceedings that we have, but on a going forward
- 25 basis, are there any circumstances where we should be

- 1 somehow wary of taking a close look at or otherwise
- 2 constraining price differentials, especially volume
- 3 discounts?
- 4 MR. NAKAMURA: This is Kent Nakamura from Sprint.
- 5 My understanding from our business people about the
- 6 submarine cable business is in some ways, it's sort of like
- 7 building a big shopping mall. You need anchor tenants and
- 8 you need it so that you can get the money to build the
- 9 thing. And the anchor tenants, however, are also in a
- 10 position to extract very good prices, just like Nordstrom's
- or Bloomingdale's, you know, you can be sure will pay
- 12 cheaper rent than, you know, a small fast food place in a
- 13 big shopping mall.
- 14 So volume discounts doesn't necessarily mean that
- 15 there's a competitive problem.
- 16 MS. ARBOGAST: Is there a volume discount, is
- 17 there an obscene volume discount as someone had once said in
- 18 our meetings? Is there anything that would be so outrageous
- 19 that we should take a look at it?
- 20 MR. MULETA: I think where I would be worried
- 21 would be where essentially they're getting the capacity for
- 22 free.
- 23 (Laughter.)
- 24 MR. MULETA: And where there has been no -- you
- 25 know you guys try to do that. No, but I think in essence

- 1 where the upgrade rights would essentially reflect the total
- 2 first that's available. I mean, in that instance, I think
- 3 you'd be worried about, and that also, you have to add into
- 4 it how much control do they have over the upgrade rights?
- 5 Okay, as part of the VPA, if they get a right to upgrade it
- 6 or they have the majority and if the ownership is structured
- 7 not on, you know, percentage of capital, but let's say,
- 8 percentage of capacity, you know, there are things that you
- 9 can monkey around with to allow you to essentially have
- 10 control over the system. That's really the driver for us to
- 11 be very concerned as a private party to this is, if we see
- 12 that the VPA is really structured as a way of giving all
- 13 control to one or two -- one or a few players.
- 14 MS. ARBOGAST: Okay, any other comments on volume
- 15 discounts?
- 16 MR. TALBOT: Without getting into the pending
- 17 proceeding on that issue, just to point out that you have
- 18 dealt with these issues on a case by case, you look at a
- 19 variety of factors. The one that Kent mentioned, the
- 20 competitive nature of the route, and we think those rules
- 21 are really adequate to deal with those issues.
- MS. ARBOGAST: Okay, anything else?
- MR. COWHEY: I think that if you look at the size
- of the differentials that exist in the market on pricing
- 25 today, you might reasonably suspect that they reflect some

- 1 elements of market power at work inside the pricing system
- 2 and I suspect that that's what John was trying to point us
- 3 to gently -- or not so gently, maybe.
- But, in the long run, of course, an efficient
- 5 market may have differences in pricing for different
- 6 parties, and so it would be better if you had the market
- 7 structurally competitive with multiple systems out there, so
- 8 that the pricing differentials reflect more efficient
- 9 economic incentives, rather than just simply market power.
- MR. NAKAMURA: This is Kent Nakamura from Sprint.
- 11 I am aware of at least one situation on these new cables
- 12 where several carriers came together to combine their needs
- in order to get a better discount on the price was
- 14 essentially arbitraging the price structure.
- MR. MULETA: Any system, private or common
- 16 carrier, that disallows parties to, non-dominant players, to
- 17 take advantage of discounts by, you know, sort of enjoying
- 18 either joint venture partners or some other form, I think I
- 19 would be very concerned with, as a public policy matter, you
- 20 know. Allowing people to pool their capital to reduce their
- 21 costs on either private or consortium cable, common carrier
- or non-common carrier cable, should not be outlawed, so long
- 23 as it's within the, you know, anti-trust laws as their
- 24 behavior.
- MS. GINSBURG: If I may also add, the Commission

- 1 recognized in the context of submarine cables the benefit of
- 2 volume discounts in the Guam Philippines order just a year
- 3 and a half ago, two years ago. So there are benefits, I
- 4 think, and the Commission has recognized that.
- MS. ARBOGAST: All right, let me move on to the
- 6 next one, the last one, which is conditions. Any of you who
- 7 have a license know that there are a set of conditions that
- 8 we routinely impose on both private and common carrier
- 9 licensees. And I would just like to give folks an
- 10 opportunity to tell us which of those you think are no
- 11 longer necessary, or maybe never were necessary, that we
- 12 should consider doing away with? Are there any that you
- 13 think we should be considering adding on as routine
- 14 conditions?
- MR. NAKAMURA: From Sprint, Kent Nakamura, again.
- 16 A couple of them like the defense or the Secretary of the
- 17 Army moving the cable. Maybe it made sense when there were
- 18 very, very few cables so each one was really, really
- 19 important strategically. I've been in this business a long
- 20 time. I've never been aware of a situation where they
- 21 ordered that the cable be moved. Maybe it's a good one to
- 22 look at, ask the Defense Department.
- The second one was, you know, the boilerplate
- 24 about accepting the conditions in the license within 30
- 25 days. I mean, why not just let them, if somebody doesn't

- 1 like it, let them petition for reconsideration the same way
- 2 they do from all Commission orders if you don't like it.
- 3 MS. ARBOGAST: Anything else?
- 4 MR. TALBOT: I think we concur with that. There's
- 5 really no evidence that these conditions are really causing
- 6 any problems in the market, and if applicants want to be
- 7 relieved of standard conditions, they could request that,
- 8 perhaps in their application, and other parties could
- 9 comment.
- 10 MS. ARBOGAST: Okay, does anybody have a desire to
- 11 say something on undersea cables in general that hasn't come
- up in the topics that we've covered today, within reason?
- 13 (Laughter.)
- MR. MULETA: It has actually nothing to do -- we
- 15 have prepared a statement that we would like to hand to the
- 16 Commission and announce to whoever else wants a copy, we'll
- 17 leave it here.
- MS. ARBOGAST: Okay, thank you.
- 19 MR. NAKAMURA: I have a leave behind on some of
- 20 the local and state permitting problems that are starting to
- 21 show up. Just by way of example, the State of New Jersey
- 22 was intimating to Sprint that maybe they wouldn't let us put
- 23 in the segment of capable between Manasquan, New Jersey and
- 24 Puckerton, because they wanted the thing to go on the land
- 25 instead of, you know, undersea. It was our impression it

- 1 was the Commission, not, you know, the New Jersey Department
- 2 of Environment, who decided whether submarine cables were in
- 3 the public interest.
- 4 MS. ARBOGAST: Let us know, now we're running out
- 5 of time, but are those sorts of comments designed to ask us
- 6 to somehow pre-empt, do something, get involved in this?
- 7 MR. NAKAMURA: Be aware of it.
- MS. ARBOGAST: All right, okay. Anything else?
- 9 MR. COWHEY: Rebecca, I have a question on how
- 10 you'd like to proceed. There is a point I want to make
- 11 about what I think is the right approach for the Commission,
- 12 which I don't think has come out here. But on the other
- 13 hand, you may want to open this up to a question and ask for
- 14 a last thought or so later on.
- MS. ARBOGAST: Say what you have to say and let's
- 16 qive folks an opportunity to respond briefly to it. And
- 17 then what I would like to do is either close up or give
- 18 folks an opportunity to just address issues that haven't
- 19 come up so far.
- 20 MR. COWHEY: What we've heard today is that a
- 21 number of parties have suggested that there may still be
- 22 problems in the market from their viewpoint. Clearly,
- 23 Global Crossing believes that there is a significant problem
- 24 with the performance of this market.
- 25 Without going into the details of what we think

- 1 would be a good remedy, I would emphasize a couple of simple
- 2 points about what the Commission's options are. The choice
- 3 is not between the status quo and detailed micromanagement
- 4 of conditions in foreign countries. There is another
- 5 alternative available to the Commission. That alternative
- 6 would be to focus on ways of defining what constitutes an
- 7 impermissibly broad ownership structure for consortium
- 8 cable. That is, to set an ownership cap for a cable,
- 9 similar to the types of spectrum caps that the Commission
- 10 uses in the wireless market.
- I would suggest that such a measure would focus
- 12 upon the control of market power as measured by control of
- 13 circuits and half circuits, of full circuits in the market,
- 14 of the cable landing parties were the parties who, after
- 15 all, do the planning of the cable systems and are the most
- 16 influential players in the market.
- 17 And I would suggest that such a rule, if adopted,
- 18 could allow also for the fact that we have heard parties
- 19 express an observation that there are variations in the
- 20 world market. For example, a limit on ownership
- 21 combinations might be forborne for thin route markets and
- 22 other measures used, in order to allow a balancing between
- 23 the desire to get new capacity out there in the marketplace
- 24 and, at the same time, still have some safeguards.
- 25 Similarly, such a rule might be forborne if the

- 1 relevant market was not a country-to-country market, like
- 2 the U.S. to the U.K., but was, instead, a vigorous regional
- 3 market, perhaps, such as the North Atlantic, where there is
- 4 a cost effective hubbing mechanism. And thus, in that way,
- 5 the Commission could both deal with variations in regional
- 6 markets and at the same time have a clear guideline to the
- 7 market about how it can put together consortium arrangements
- 8 or purely private single investor arrangements.
- 9 So the one point I would like to be carried away
- 10 from today is the choices, not between the status quo and
- 11 overly intrusive intervention overseas, nor denying entry to
- 12 foreign carriers to the U.S. market. There is a third way,
- well grounded in competition tradition and available to the
- 14 Commission.
- 15 MS. ARBOGAST: Would anybody like to respond?
- MS. MURRAY: Yes, if I could just say a word? We
- 17 would oppose overly intrusive intervention in the U.S.
- 18 domestic market when you're talking about non-dominant
- 19 carriers. And I don't accept that the spectrum analogy,
- 20 when you're talking about scarce resources. There may be a
- 21 reason to have a cap there, but we're not talking about
- 22 scarce resources here.
- 23 MR. NAKAMURA: I just wanted to paraphrase, to
- 24 close something that Dan Campbell, whom some of you may
- 25 know, who's in the submarine cable business with AT&T for

- 1 many years, told me a couple of times. He said, a
- 2 consortium is a great way to organize people to build a
- 3 cable. He said in a competitive, in a market that's
- 4 becoming competitive, it's not a good way to proceed. It's
- 5 very slow, it's very cumbersome, just doesn't function very
- 6 well in competitive markets.
- 7 He thinks that we may have seen the end of it and
- 8 so far as Sprint is concerned, if the consortium cable
- 9 doesn't change, cant' change in response to developing
- 10 competition worldwide, then it will die.
- MS. ARBOGAST: Going, going --
- MR. TALBOT: I'd just like to add a couple of
- 13 points. The approach that we're hearing from Peter would
- 14 raise costs to all carriers. I mean, the effect would be to
- 15 limit the number of U.S. carriers that could go on any one
- 16 consortium cable, leaving the choice, either you have to
- 17 build on your own, thus expending much greater capital than
- 18 you otherwise would, or purchase more expensive capacity
- 19 from private operators like Global Crossing. The price is
- 20 two to five times cost, instead of the cost-basis level they
- 21 put consortium's price level at.
- The Commission cannot proceed without facts. And
- 23 Global Crossing provides absolutely no basis for any
- 24 departure from the well established basis on which the
- 25 Commission has proceeded in this area case by case.

- 1 And just a more generic point at close. The
- 2 Commission has done a tremendous amount in recent years to
- 3 remove unnecessary regulation in the international market.
- 4 With a foreign participation order, you no longer have the
- 5 pervasive regulation of foreign entry into the U.S. market.
- 6 With the ISP order, you have removed a lot of regulation of
- 7 U.S. carrier's traffic relationships with foreign dominant
- 8 carriers, relying on things like competition in the foreign
- 9 market and the no special concessions rule.
- There is absolutely no reason to reverse course
- and go in totally the opposite direction to introduce much
- 12 greater regulation of non-dominant U.S. carriers that have
- 13 no affiliation with the foreign market power that Global
- 14 Crossing has pointed to.
- MS. ARBOGAST: Thank you. I'd like to close by
- 16 thanking everybody for their long attention, for no break,
- 17 for many of the thoughtful comments that came through today.
- 18 I'd like to just repeat the invitation that if in the next
- 19 short, relatively short period of time, two to three weeks,
- 20 if people would like to come in and set up meetings with
- 21 staff to talk about any of these issues or any other issues
- that you'd like us to consider, to please do so through Liz
- 23 Nightingale. Do you want to give your phone number?
- MS. NIGHTINGALE: Yes, 418-2352.
- 25 MS. ARBOGAST: And again, thank you, everyone.

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(Whereupon, at 5:15 p.m., the hearing in the
 1
     above-titled matter was concluded.)
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REPORTER'S CERTIFICATE

FCC DOCKET NO.: N/A

CASE TITLE: Undersea Cable Public Forum

HEARING DATE: November 8, 1999

LOCATION: Washington, D.C.

I hereby certify that the proceedings and evidence are contained fully and accurately on the tapes and notes reported by me at the hearing in the above case before the Federal Communications Commission.

Date: _11-8-99___ __Sharon Bellamy____

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